

Fall Meeting of the Board of Trustees
April 10-11, 2026

MEETING SUMMARY

During its meeting April 10–11, 2026, the Elon University Board of Trustees met in person on campus and via the Zoom videoconference platform, received updates on university business and initiatives, and took actions that included the following:

- **Merger Integration Update:** Received a comprehensive update from Dr. Jeff Stein, Chief Integration Officer and Executive Vice President, alongside Queens Acting President Jesse Cureton and Provost Dr. Sarah Fatherly on integration progress following the September 2025 merger announcement, including shared services agreements, academic program alignment, calendar harmonization targeting January 2027, SACSCOC prospectus submission, and preparation for Phase 1 following SACSCOC feedback expected in late June.
- **SOAR Strategic Planning:** Received an update from co-chairs Senior Vice President Jim Piatt and Dr. Megan Isaac on the cross-institutional strategic planning effort, with six emerging themes: Leadership and Civic Prosperity, a Dual-Campus Experience, a 12-Month Undergraduate Curriculum, Charlotte’s Talent Partner initiative, a Board Fellows Program, and Expanded Excellence in Graduate Programs. A full report with prioritized recommendations is targeted for delivery by midsummer.
- **Governance Actions Related to the Merger:** Approved a slate of twelve new trustee nominations—seven joining the Class of 2030 and five joining the Class of 2031—bringing the total board size to 47 members. Approved the establishment of a Queens Advisory Board to support the merger. Also approved revisions to the University Bylaws providing flexibility in board term lengths to accommodate staggered terms.
- **Trustee Re-Installation:** Administered the oath of office to eight trustees renewing their terms as members of the Class of 2030: Noel Allen ’69, Patricia Chadwick, Shelly Hazel ’78, Burney Jennings ’87, Kelli Palmer ’98, Dave Porter, John Replogle, and Lee Williams.
- **Recognition:** Honored outgoing Youth Trustee Megan Curling ’23 for her extraordinary service to the Board, including service on the Campus Life Committee and the Ad Hoc Committee on Price Sensitivity Testing while pursuing graduate studies at Hamburg University of Applied Sciences in Germany.
- **Transformational Gift:** Approved the naming of the HealthEU Center as the Slattery Center in honor of a transformational philanthropic commitment by Bill and Tish Slattery, parents of Madelyn ’24 and James ’28. The 130,000-square-foot facility focuses on holistic student well-being across six dimensions.
- **Enrollment and Demographic Outlook:** Received an admissions update from Vice President for Enrollment Greg Zaiser ’90 G’95 reporting commitments for the Class of 2030, alongside expanded regional recruiting, accelerated Fellows Program decisions, and enhanced parent engagement. Also heard from Dr. Nathan Dollar of UNC’s Carolina Demography Center on North Carolina’s demographic landscape and its implications for higher education enrollment planning.

- **University Update:** Received a comprehensive report from President Book on progress of the Boldly Elon strategic plan, including initiatives to increase national presence, continued recognition as #1 in Undergraduate Teaching for the fifth consecutive year (U.S. News & World Report), and updates on the Roberts Academy, which will welcome its first class on August 18, 2026, at the temporary Trollinger House location.
- **Strategic Academic Initiatives:** Heard presentations from Dean Haya Ajjan on the Love School of Business (ranked 33rd nationally by Poets & Quants), Dean Maha Lund on the School of Health Sciences (Physician Assistant program expansion and the planned launch of the Master’s of Science in Clinical Mental Health Counseling), and Dean Zak Kramer on Elon Law’s “One Elon Law” framework, with 95% employment placement for the most recent class.
- **AI Leadership:** Received an update from Dan Anderson on Elon’s continued national leadership in AI in higher education, including the May 12 launch of the third edition of the Student Guide to Artificial Intelligence—titled Human Wisdom for the Age of AI—published in partnership with the American Association of Colleges and Universities (AAC&U) and The Princeton Review.
- **Advancement and Campaign Planning:** Received a report from the Advancement Committee on a record fundraising year with more than \$27.5 million received and projections approaching \$30 million by year-end, including Elon Day raising over \$3.5 million. The university has contracted with Campbell & Company to begin planning for the next comprehensive campaign, with a readiness assessment to be presented to the Board in October 2026.
- **Investment and Audit:** Received a report from the Investment Committee noting that the endowment generated a 19% one-year return in 2025, supporting the strategic plan target of \$625 million in endowment assets by 2030. The Audit Committee reported clean audit results across all areas.
- **Ad Hoc Committee on Economization of Assets:** Received a report from Trustee Bill Slattery on the committee’s evaluation of underutilized real estate holdings.
- **Committee Reports:** Received updates from the Academic Affairs, Advancement, Alumni, Athletics Policy, Audit, Campus Life, Finance and Administration, Governance and Nominating, and Investment Committees, including renewal of Elon’s Carnegie Foundation Classification for Community Engagement, an “A” rating on the Anti-Defamation League campus report card, plans for a new athletics brand rollout and rebranded Phoenix mascot, and approval of new majors in mechanical engineering and civil engineering.
- **Student Engagement:** The Board was joined by Professor Blake Hament and students from Elon’s Robotics program for a luncheon featuring the Personal Automated Horticulture System (PAHS) and Elon’s quadrupedal robot. Attended the Holland House Golf Facility Dedication and Celebration of Philanthropy on Friday evening.
- **Administrative Actions:** Approved previous meeting minutes from the October 24–25, 2025 Board meeting, the November 20, 2025 special-called meeting, the February 13, 2026 Executive Committee meeting, and the February 19, 2026 Promotion and Tenure Review meeting; the corporate resolution authorizing designated officers; committee assignments for 2026–2027; a resolution authorizing the restructuring and refinancing of certain existing debt; changes to the Faculty Bylaws in the Faculty Handbook; the list of naming opportunities representing philanthropic commitments; the nomination of Dr. Katy Rouse as the next Trustee Chair for Excellence in Undergraduate Teaching; and ratification of actions taken regarding the Transaction Agreement with Queens University of Charlotte.